## THINKING ABOUT CREATIVE LEADERSHIP

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In John Maeda's *Redesigning Leadership*, he challenges us to think about how creative leadership differs from traditional leadership.

| TRADITIONAL LEADERSHIP     | CREATIVE LEADERSHIP          |
|----------------------------|------------------------------|
| One-way                    | Interactive                  |
| Concerned with being right | Concerned with being real    |
| Follows the manual         | Improvises when appropriate  |
| Loves to avoid mistakes    | Loves to learn from mistakes |
| Reliability                | Validity                     |
| Orchestra model            | Jazz ensemble                |
| Community in harmony       | Community in conversation    |
| Wants to be right          | Hopes to be right            |
| Open to limited feedback   | Open to unlimited critique   |
| Sustaining order           | Taking risks                 |
| Closed system              | Open system                  |

## John Maeda's Principles of Leadership – Taking lessons from Artists

**1. Build from Foundations** - Artists have to get their hands dirty, starting with core foundations and basic principles.

**2. Craft the Team** - Make sure to craft your team wisely; Artists know, to do great work, you need great material.

**3. Sense Actively** – Artists sense their surroundings and communicate their impressions through their art. Maeda likens them to kite makers who sense the wind and with their kites help others to see it.

**4.** Take Leaps - Artists are risk takers. They ask questions ("Why is it this way? Why is it not?") and take leaps based on the answers they find.

**5.** Fail Productively - Artists fail often, but they recover quickly; they fail productively. They connect and reuse old failures and in doing so they create new things.

**6. Grow from Critique** - Artists are hungry for critique because they are eager to change and grow into their fullest potential.